Meeting: Finance and Administration Committee

Date: 24th September 2024

Author: Town Clerk

Item for Consideration: Risk Assessments for Finance and People and Digital Technology

1.0 Introduction

1.1 Kingswood Town Council is required to undertake an assessment of all its risks and put in place arrangements to reduce those risks. As the council becomes active in arranging events it is necessary to increase the number of risk assessments for manual activities, such as working alone, at height, lifting etc. As the council recruits additional staff, the risks will reduce as the workload and responsibility are spread across a staffing team and thus reducing the single point of failure. The council has already considered some of the financial risks and people risks (below) and these are being updated. Added to this will be the risks that come from digital technology.

2.0 New risks

- 2.1 Risks also come from the digital age; data being stolen, corrupted, or operator error leading to loss. Officers operate within a digital environment and have the necessary tools (hardware and software) to do their jobs, but sole reliance on this environment impacts on their general health and wellbeing. Examples of maintaining health of the individual include:
 - Taking regular breaks away from the screen, ensuring that Display Screen Assessments are undertaken to ensure that the individual has good posture, avoiding the temptation of working longer hours, just because the office or laptop might be in the living room.
- 2.2 The technical risks will be incorporated into the risk assessment, but some updates are provided here:
 - Awareness of cyber security, the need to use passwords, an awareness to not respond to phishing emails, the need to do regular updates on software, regular updates, cloud storage, protecting hardware and not sharing it with others.
- 2.3 The role of all of us: to be vigilant, to use passwords, to reduce access to personal devices that might contain confidential data, to install the necessary malware and software updates,
- 2.4 The role of the Clerk: To act as the overseer and protector and change manager and have central control of the council's information: to assess risks and bring in improvements, to ensure that emails are used correctly, that the right documents are shared, that the website is up to date and accessible, to remind councillors of the need to install good practice cyber security, and be vigilant to phishing emails.

- 2.5 When the council started, the finance package was only loaded onto one laptop, backed up onto that laptop, and with only one license, meaning a potential single point of failure. The Clerk has now purchased additional licenses that will be used by the new temporary finance officer, but using emergency powers, sanctioned by the Chair, has moved the storage of the financial data into the hosted cloud of RBS who provide the software, at a cost of £660 per year. The clerk chose to move hosting it away from Cloudy It to spread the risk and because RBS also undertake regular check on the data to ensure certain functions are regularly being completed.
- 2.6 The clerk has provided the following tables at Appendix A that lists possible risks and what can be done to reduce those risks. This is a work in progress and the list will be updated as circumstances change.

3.0 Recommendation

- 3.1 That the Finance and Administration Committee note this report.
- 3.2 To support the additional payment to RBS for cloud storage of the financial package.

Appendix A

Category: Staff

Ref No	Name of Risk	Cause and Description	Impact	RAG Score	Control Measure	Actions
S1	Injury or death	Accidents, trips and falls, burns and scalds, poorly planned events, terrorism	Death or injury	Medium	Training, procedures, risk assessment, Insurance	To identify all risks and ensure risk assessments are in place
S2	Staff wellbeing	Failure to recruit and maintain staff morale, failure to maintain staff heath, leading to unsafe or unhealth working conditions	Loss of staff and good will	Medium	Staff appraisal, internal communications, staff training programme, staff and councillor meetings face to face	To ensure that the staff are included in decisions To ensure staff receive regular feedback To ensure staff have access to necessary training To ensure staff have the necessary equipment to do their role.
S3	Staff retention	Impact on projects and service delivery and the general running of the councils	Council ineffective	High	Commitment to support staff wellbeing, for staff to be involved in staffing committee, staff to receive regular feedback, staff to be supported by committee Chairs	Implement a feedback loop for staff to keep councillors updated, and engaged,
S4	Loss of Key Staff	Inability to pay suppliers, to manage finances, to complete statutory duties, to hold meetings, to deliver projects and for the council to operate.	Impact on smooth running of the council	Medium	To employ more than one member of staff. To have contacts of SLCC to find temporary cover, to ensure that procedures are written down, to distribute knowledge	To have contacts for external locum agency, external accountancy support and contacts for meetings and key suppliers. For staff to have regular meetings to be aware of what others are doing and be willing to support as necessary.
S5	Claim from staff	Staff claiming compensation for employment defects	Financial and reputational	Low	Model contract of employment, Confidential matters discussed by staffing committee, committee to keep up to date with employment law	Seek quote for HR/legal employer services Insurance in place.
S6	Insufficient staff	Insufficient staff to deliver projects resulting in slow delivery and possible change in direction	Reputational,	Medium	Town Clerk to update council on projects and inform of impact of increased workload or need to recruit.	Ongoing workforce planning, and to assess staffing needs and resources and cost on each project. For new ideas to be considered alongside all projects by committees and not individual councillors

Category: Finance

Ref	Name of	Cause and Description	Impact	RAG	Control Measure	Actions
No	Risk			Score		
F1	Incorrect	Council not receiving its annual funding	Financial	Low	Minutes record amount and	Checked by second member of staff.
	precept		Impact on		checked by Chair after meeting	
	request/late		objectives			
	request					
F2	Precept paid	Incorrect details provided to SGC	Financial	Low	SGC have checked it is accurate	Keep the same bank account and beneficiary to be
	to wrong					checked annually
	account					
F3	Payroll	Funds being used to pay others and not	Financial	Low	Starter form to be signed off by	Bank signatories to know who is being paid and
	Fictitious	genuine staff members			Clerk and Chair	challenge any unrecognized payments
	people on				2 bank signatories who see all	
	payroll				invoices or records to pay	
F4	Payroll	Too much or too little paid to staff	Loss of staff	Low	Outsourced to Payroll agency and	Regular reviews that current rates are being applied
	Incorrect		morale,		all paperwork checked by town	
	payment		financial		clerk and finance officer	
F5	Payroll	Clerk not making payments	Loss of staff	Medium	Two members of staff to be able	Payments onto bank to be authorised by Finance
	Nonpayment	Councillors not authorizing payments in	morale,		to make payments onto back, in	Officer in addition to 2 councillors.
	of staff	time scale	financial		agreement with council	
F6	Theft of	Councillors, staff of others with access	Financial and	Low	Monthly bank reconciliation	To be reconciled with financial package and audited
	money from	to account removing sums	reputational		Signed by Chair and Clerk	monthly.
	bank				Bank signatories limited to 6, and	For different councillors to action, not rely on the
	accounts				2 are needed to authorize every	same 2 all the time
					transaction	
F7	Financial	Adverse audit result, legal action,	Impact on	Low	Clerk/RFO to be up to date with	For Finance Officer to share this function
	records not		running of		changes, to attend all relevant	
	up to date		council		training,	
F8	Financial	Adverse audit result, legal action,	Impact on	Low	Clerk/RFO to be up to date with	Annual internal audit actions to be implemented.
	records that		running of		changes, to attend all relevant	Finance Officer and Clerk are qualified in CILCA.
	are		council		training, and implement best	
	inadequate				practice, and rely on advice of	
	or non-				internal auditor who supplies an	
	compliant				annual report to council	
F9	Payments	Loss of funds	Financial	Low	PO system, use accounts	Use purchase orders, all invoices to be checked, all
	for goods				software, bank reconciliation to	invoices signed by 2 councillors before payments, all
	that have not				match against invoices.	invoices signed to be emailed to bank signatories
	been					before authorization
	supplied					